



**BEXAR COUNTY HOSPITAL DISTRICT
BOARD OF MANAGERS**

Tuesday, February 25, 2025
6:00 pm
Cypress Room, University Hospital
4502 Medical Drive
San Antonio, Texas 78229

MINUTES

BOARD MEMBERS PRESENT:

Jimmy Hasslocher, Chair
Anita L. Fernandez, Vice Chair
Margaret Kelley, MD, Secretary
Beverly Watts Davis
David Cohen, MD

OTHERS PRESENT:

Edward Banos, President/Chief Executive Officer, University Health
Bill Phillips, Executive Vice President/Chief Operating Officer, University Health
Reed Hurley, Executive Vice President/Chief Financial Officer, University Health
Serina Rivela, Vice President / Chief Legal Officer, University Health
Dr. Bryan Alsip, Executive VP, Chief medical Officer, University Health
Dr. Juan Garza, Sr. VP, Chief Quality & Health Informatics Officer, University Health
Ashley Windham, DO, Vice President Quality Informatics
Travis Smith, Sr. Vice President, Chief Financial Officer, Clinical Operations, University Health
Dr. Monika Kapur, President, CEO, University Medicine Associates, University Health
Leni Kirkman, Executive VP, Chief Marketing, Communications & Corporate Affairs Officer, University Health
Horacio Vasquez, Executive Director, Supply Chain Management, University Health
Robert Hromas, MD, Acting President, President and Professor of Medicine, Vice President for Medical Affairs, UT Health San Antonio
Robert Leverage, MD, Acting Vice President of Medical Affairs
Michael Little, MD, President, Medical/Dental Staff, University Health; and Associate Professor, Department of Anesthesiology, UT Health SA
Sherrie King, Chief of Police, BCHD Protective Services, University Health
Theresa Scepaniski, President and CEO, Community First Health Plans
Katherine Reyes, Sr. Vice President, Pre-Acute Services, University Health
Trey Wineglass, Administrative Resident, University Health

Mr. Hasslocher called the Board meeting to order at 6:09 pm.

Invocation – Damien Tracy, University Health Chaplain — *Jimmy Hasslocher, Chair*

Mr. Hasslocher led the pledge of allegiance.

APPROVAL OF MINUTES OF PREVIOUS MEETING: January 28, 2025 (*Regular Meeting*)
January 21, 2025 (*Special Meeting*)

RECOMMENDATION: Staff recommends approval of the minutes as submitted.
COMMENTS /DISCUSSIONS: None

<u>EVALUATION:</u>	None
FOLLOW UP:	None

SUMMARY: Dr. Hromas commented that Dr. Cigarroa is chairing the Board of the Ford Foundation in New York we had our first medical student match, in the Texas Medical and Dental School application system where all the medical schools in the state of Texas were on this application system. And they ranked you and you ranked them. We were very happy with how far down on the rank list we went.

We were the favorite medical school among the applicants in the Texas Medical Dental School Application Service (TMDSCS) last year. The average GPA is 3.9. The average MCAT is 518, which is 95%. Additionally, UT Medical School has been ranked in 34th place by U.S. News and World Report in the Top 50 for the last 5 years. Our funding now is 49th in the nation. Texas Diabetes Institute is a famed place for diabetes clinical trials, and some of the funding is there.

NEW BUSINESS – CONSENT AGENDA – JIMMY HASSLOCHER, VICE CHAIR

Consideration and Appropriate Action Regarding Medical-Dental Staff Membership and Privileges —
Michael Little, M.D., President, Medical/Dental Staff

SUMMARY: The Credentials Committee met on January 27, 2025 and reviewed the credential files of the individuals listed on the attached Credentials Report and the Professional Performance Evaluation Report. In its meeting of February 4, 2025, the Executive Committee of the Medical-Dental Staff recommended approval of the Credentials Committee Report.

Consideration and Appropriate Action Regarding Medical-Dental Staff Recommendations for Professional Practice Evaluations and Delineation of Privileges —
Michael Little, M.D., President, Medical/Dental Staff

SUMMARY: The Credentials Committee met on January 27, 2025 and reviewed proposed revisions to Delineation of Privilege and the Professional Performance Evaluation Report and forms. In its meeting of February 4, 2025, the Executive Committee of the Medical-Dental Staff recommended approval the attached Delineation of Privileges and Focused/Ongoing Professional Performance Evaluation Report.

Consideration and Appropriate Action Regarding a New Policy 9.11.06, Treatment of Self or Relatives —
Bryan Alsip, M.D./Juan Garza, M.D.

SUMMARY: University Health recognizes the American Medical Association's Code of Medical Ethics, which acknowledges that treating oneself or a relative poses several challenges for clinical care, including concerns about professional objectivity, patient autonomy, and informed consent. When a patient is a relative, a clinical provider's personal feelings may unduly influence their professional medical judgment if they are directly involved in the care of that patient. Additionally, providers may intentionally avoid probing sensitive areas when taking a medical history or avoid performing intimate parts of a physical examination when the patient is a family member. Clinical Providers may also feel obligated to provide care for relatives despite feeling uncomfortable doing so, and therefore may be inclined to treat problems that are beyond their clinical expertise or training.

Likewise, patients may feel uncomfortable receiving care from a relative. A patient may be reluctant to disclose sensitive information or undergo an intimate examination when the clinical provider is a relative. This discomfort may especially be the case when the patient is a minor child who may not feel empowered or able to refuse care from a relative. Clinical providers who seek treatment for themselves at University Health are required to register as a patient. Relatives of clinical providers that wish to seek treatment at University Health are also required to register as a patient and consent to treatment. Healthcare will be provided by the team assigned for that location of service.

The policy specifies the parameters for University Health clinical providers and staff regarding self-treatment or the treatment of relatives. At University Health, clinical providers are only able to provide treatment to themselves or relatives in the limited circumstances of emergencies or isolated settings where there is no other qualified clinical provider available. This is a new policy.

Consideration and Appropriate Action Regarding Participation in the Ninth Year of the Quality Incentive Payment Program (QIPP) for Skilled Nursing Facilities with Licenses Owned by University Health and Managed by Touchstone Communities and Authorizing All Actions In Support Thereof — *Ted Day*

SUMMARY: University Health continues to assess current performance and environmental trends in the post-acute sector of patient continuum of care. The post-acute environment is a key segment in the continuum of care where selected patients discharged from acute care stays receive additional support in order to continue their healing process and, hopefully, progress toward the ability to live in a home setting. Prevention of readmission is one of several key quality and financial initiatives for University Health, related to collaboration with post-acute care providers. In order to achieve success in this area, University Health is proactively driving initiatives like SNF QIPP participation with SNF partner Touchstone, as well as integration with other post-acute provider organizations such as the Post-Acute Medical San Antonio, LLC, providing Inpatient Rehabilitation services. These initiatives, coupled with the proactive management of a High-Value Post-Acute Network (HVPAN) for skilled nursing facilities, home health agencies, and expanding to hospice organizations, enable University Health to effectively manage throughput of patients to the home or to the post-acute environment as needed. They also enable University Health to remain competitive in the evolving health care services payment environment.

Consideration and Appropriate Action Regarding a Lease Renewal with Pacific Properties, LLC, Successor in Interest to BE Rios, LTD, for Dialysis Medical Center Located at 6146 Wurzbach Road, San Antonio — *Don Ryden*

SUMMARY: In November of 2022, the Board of Managers approved the lease assignment from Dialysis Clinic, Inc., for approximately 10,000 square feet of clinic space leased from BE Rios, LTD, located at 6146 Wurzbach Road. This lease space would become known as Dialysis Medical Center. This location provided a solution for the lack of dialysis care available to patients on the northwest side of San Antonio. With a close proximity to University Hospital and the ability to assume an existing dialysis clinic, this lease presented a cost-effective and convenient solution for the organization and patient population. This outpatient clinic provides 21 dialysis treatment stations for in-center hemodialysis along with exam and training rooms for peritoneal dialysis.

In June of 2024, University Health was notified that the property at 6146 Wurzbach had been sold by BE Rios, LTD to Pacific Properties LLC. Pacific Properties LLC has assumed all landlord responsibilities as it relates to the lease agreement.

The assigned lease contained an effective date of March 1, 2023 with an expiration date of February 28, 2025, after which there are four (4) renewal terms available of five (5) years each. University Health can terminate the lease by providing an appropriate notice prior to the next successive renewal term.

Consideration and Appropriate Action Regarding Amendment to an Agreement with Carvajal, Inc. dba Carvajal Pharmacy to Provide Pharmacy Services in the Detention Healthcare Setting – *Stephanie Stiefer*

SUMMARY: In 1995, University Health took on the responsibility of delivering medical services to the inmate population of Bexar County. Alongside the provision of medical and mental health care, the Detention Health Care Services also oversees the ongoing administration of medications at both the Adult and Juvenile Detention facilities.

This includes a licensed pharmacy situated on the third floor of the Bexar County Adult Detention Center, which processes approximately 850-900 prescriptions daily, tailored to the jail's census and the specific needs of the inmate population. To support this demand, University Health has enjoyed a long-standing contractual relationship with Carvajal, Inc. d/b/a Carvajal Pharmacy (Carvajal Pharmacy) which has consistently provided exceptional pharmacy services to meet the critical needs of this sensitive, patient population.

The existing contract with Carvajal Pharmacy contained an initial two year term with a renewal option. It encompasses pharmacy staffing services amounting to fifty-five (55) hours per week, which includes a dedicated licensed on-call pharmacist available to address any pharmacological emergencies. Included in the agreement is the provision for a 1.5 full-time Registered Pharmacists, 4 full-time Pharmacy Technicians, and one part-time Driver. Beyond the pharmaceutical and delivery services offered, the scope of work also entails the management of controlled substance stock levels in the dispensing areas of both the annex and the main jail, as well as the upkeep of a perpetual inventory for all controlled substances within the pharmacy. Carvajal Pharmacy has consistently delivered exceptional value and high-quality professional pharmacy services for Adult and Juvenile Detention Healthcare operations for several reasons:

1. Offers 24/7 prescription availability and onsite coverage at the adult detention facility from Monday to Friday, 6:30 AM to 5:30 PM.
2. Maintains a comprehensive pharmacy operation and prescription distribution, including delivery services across five clinical and detention locations.
3. Ensures the most competitive pricing for professional staffing and pharmacy services at the lowest price.

Consideration and Appropriate Action Regarding Purchasing Activities (See Attachment A) — *Reed Hurley/Travis Smith*

SUMMARY: University Health's Purchasing Consent attachment for the month of February 2025 includes 24 proposed contracts for Board of Managers action. The total requested Board of Managers approval for these 24 contracts is \$41,720,633. Additional Presented contracts during the December 2024 Board of Managers meeting total \$13,916,439 and are considered for approval separate from the Purchasing Consent Attachment A.

RECOMMENDATION: Staff recommends Board of Manager's approval of:
1) Purchasing Consent Agenda Items; and,
2) Purchasing Consent Attachment "A" in the amount of \$41,720,633

COMMENTS /DISCUSSIONS: None

ACTION: A **MOTION** to **APPROVE** staff's recommendation was made by Dr. Cohen, **SECONDED** by Ms. Fernandez, and **PASSED UNANIMOUSLY**.

EVALUATION: None

FOLLOW UP: None

Action Items:

Consideration and Appropriate Action Regarding Commissioning of Peace Officers for Bexar County Hospital District — *Chief King/Bill Phillips*

SUMMARY: University Health is authorized by the Texas Health & Safety Code to appoint and commission peace officers to provide a safe and secure environment for patients, visitors, staff, and facilities. A peace officer's authority is limited to property owned or controlled by University Health, including an abutting street, right of way or easement in the property. The Texas Code of Criminal Procedure identifies persons commissioned by the Board of Managers of University Health as peace officers.

The credentials of Curtis Bolden and Johnny Vasquez have been reviewed by the Chief of Police as meeting all of the requirements of a University Health Peace Officer. As required of all University Health peace officers, Mr. Bolden and Mr. Vasquez have completed all necessary training requirements. The commissioning of these Peace Officers will fill open positions due to budgeted New Full Time Employee positions.

RECOMMENDATION: Staff recommends Board approval to commission Curtis Bolden and Johnny Vasquez as Bexar County Hospital District Peace Officers.

COMMENTS /DISCUSSIONS: None

ACTION: A **MOTION** to **APPROVE** staff's recommendation was made by Ms. Fernandez, **SECONDED** by Dr. Cohen, and **PASSED UNANIMOUSLY**.

EVALUATION: None

FOLLOW UP: None

Consideration and Appropriate Action Regarding Selected Purchasing Items:

Consideration and Appropriate Action Regarding the Capital Purchase of the Da Vinci Xi System with Intuitive Surgical, Inc. — *Bill Phillips*

SUMMARY: University Health owns and operates three Da Vinci Xi and one Da Vinci Si surgical robots by Intuitive Surgical Inc. The Da Vinci surgical system provides surgeons with an advanced set of instruments designed to perform robotic-assisted minimally invasive procedures. Surgeons from a multitude of disciplines have expressed continued support for the progression of these services at University Health noting that the number of surgeons trained in robotic surgeries exceed the available time on the existing machines. Perioperative Services is requesting the acquisition of one (1) Da Vinci Xi surgical robot.

The acquisition of the Da Vinci Surgical System will allow University Hospital to replace the Da Vinci Si surgical

robot, which reached its end of life July 2024. Surgical robotic volume has increased 53% as compared to prior year. This was a result of adding one additional surgical robot in January 2024. Given the clinical benefits of robotic surgery, replacing the end of life Si system with a Xi robotic system will allow University Health to meet the growing demand of robotic surgeries.

Year	Robot Assisted Cases
2023	877
2024	1,339

The Da Vinci Xi system is designed to provide flexibility for procedures performed across multiple specialties with broader anatomical access, and enhanced ease of use for surgeons. Additionally, many procedures that use to require an overnight hospital stay can now be performed as outpatient surgery. The dimensions of the instrument enables surgeons to operate through one or a few small incisions, which can decrease patient recovery time and inpatient length of stay, ultimately improving patient outcomes and satisfaction.

RECOMMENDATION: Staff recommends the Board of Managers approve an agreement to purchase a Da Vinci Xi system with Intuitive Surgical, Inc. for a total of \$2,350,750 to be funded from the Board designated capital account.

COMMENTS /DISCUSSIONS: Ms. Fernandez asked what the average lifespan of the robot and how long will it take for the installation to be completed? Bill Phillips replied and further discussions ensued.

ACTION: A **MOTION** to **APPROVE** staff's recommendation was made by Ms. Fernandez, **SECONDED** by Ms. Watts Davis, and **PASSED UNANIMOUSLY**.

EVALUATION: None.

FOLLOW UP: None

Consideration and Appropriate Action Regarding Professional Services Agreements Funded through the U.S. Health Resources & Services Administration and Texas Department of State & Health Services in Support of the Ryan White Part A, Part B and Ending the HIV Epidemic Programs with:

- a. **Alamo Area Resource Center (AARC),**
- b. **Black Effort Against the Threat of AIDS Coalition Trust (BEAT AIDS),**
- c. **El Centro Del Barrio, Inc. d/b/a CentroMed (CentroMed), and**
- d. **San Antonio AIDS Foundation (SAAF)**

— *Anna Taranova, M.D.*

SUMMARY: The purpose of these Agreements is to outline the provision of funds to the Alamo Area Resource Center (AARC), Black Effort Against the Threat of AIDS Coalition Trust (BEAT AIDS), El Centro del Barrio, Inc. (d/b/a CentroMed), and the San Antonio AIDS Foundation (SAAF) for medical and support services for individuals affected by HIV/AIDS. The Ryan White HIV/AIDS Program (Ryan White) is the largest federal initiative dedicated to providing outpatient care and support services for people impacted by HIV.

Administered by the Health Resources and Services Administration (HRSA), the program consists of five parts based on the original legislation. HRSA funds HIV care and support services through the Ryan White and Ending

the HIV Epidemic (EHE) grants, aiming to reduce new HIV infections and ultimately end the HIV epidemic in the United States. RWHP Part B specifically provides grants to states and territories to enhance the quality and accessibility of HIV healthcare and support services in the U.S., with funding passed through the Texas Department of State Health Services (DSHS) to University Health. The AARC, BEAT AIDS, and SAAF are local nonprofit organizations, while CentroMed is a Federally Qualified Health Center.

RECOMMENDATION: Staff recommends approval of agreements with the Alamo Area Resources Center, Black Effort Against the Threat of AIDS Coalition Trust, El Centro del Barrio, Inc., d/b/a CentroMed, and San Antonio AIDS Foundation, the sub-recipients of Ryan White HIV/AIDS Program funds, to enhance services for Ryan White-eligible patients.

COMMENTS/DISCUSSIONS: Miss Watts Davis referred to a slide in the presentation regarding the Comprehensive and verified data in 2023 vs. 2024 data and a discussion ensued.

ACTION: A **MOTION** to **APPROVE** staff's recommendation was made by Ms. Fernandez, **SECONDED** by Dr. Kelley, and **PASSED UNANIMOUSLY**.

EVALUATION: None

FOLLOW UP: None

Consideration and Appropriate Action Regarding a Development Consulting and Reimbursement Agreement with PMB, LLC for the Development of an Outpatient Medical Office Building Located at West Loop North 1604 and Shaenfield Road, San Antonio, Texas — Don Ryden

SUMMARY: University Health has determined that the development of a medical office building on the Loop 1604 / Shaenfield property is a critical initial step in establishing a medical campus in this sub-market. Furthermore, utilizing the services of a qualified third-party real estate developer was determined to be the quickest and most cost efficient mechanism for the development of this facility. Approximately one-half (currently estimated at 40,000 square feet) of this facility would be occupied by a University Medicine Associates (UMA) clinic providing primary and a variety of specialty care including imaging, pharmacy and laboratory services. The remainder of the facility would be sub-leased to other healthcare providers that would complement the services that UMA provides.

A Request for Qualifications (RFQ-224-05-026-SVC) was issued in May 2024 for a developer to undertake the design, construction, leasing, and operation of a Medical Office Building (MOB). The MOB would be a minimum of 80,000 square feet in size, and located on an approximately 5.5 acres parcel that will be subject to a long-term unsubordinated Ground Lease from University Health to the selected developer out of the 36 acres tract at Loop 1604 / Shaenfield Road. Twelve submittals were received and carefully evaluated by a team made up of University Health Senior Leadership, and the following four developer firms were selected to be interviewed:

- Cambridge Health Care
- PMB, LLC
- Realty Trust Group
- Remedy Investments

In August, representatives of these four firms made individual presentations to Staff to further explain and elaborate the details of their respective proposals. PMB, LLC was selected based on the firm's experience in developing healthcare facilities, the expertise of the project team members combined with extensive staff

resources, a well-defined preliminary project budget, the proposed development time line, and creative financing that allows for a favorable buy-out option if desired at any time during the lease term.

PMB, LLC has provided a preliminary estimated project budget of \$45 million based on the size and scope that University Health has provided. This cost includes design, construction of the core and shell of the MOB and tenant improvements for the University Health occupied space, site improvements, as well as fees associated with the financing.

Project financing is proposed to be provided through a combination of tax-exempt and taxable bonds issued to an unrelated Not-for-Profit [501(c)3] entity that will serve as the Landlord secured by a 30 years Credit Tenant Lease (CTL) with University Health as the Master Tenant.

PMB, LLC has proposed a two-step process in the development of this MOB. The first step is for University Health to enter into a Development Consulting and Reimbursement Agreement (Agreement) with PMB, LLC. This Agreement outlines a comprehensive list of Preapproved Services that will allow for program validation, design of the facility, review and completion of due diligence reports and the CTL, financing, and preparation of project budgets and schedules. This includes the engagement of the Architect and Engineering Design Team of HKS, Inc. and pre-construction services provided by Joeris General Contractors, LLC as the General Contractor. The total fee of this Agreement is \$4.4 million, and will be payable incrementally as the design process proceeds through the schematic, design development and construction documents phases. Approximately 73% of this fee is allocated for design services. Staff recommends this fee be funded through Board Designated Funds.

The second step of this proposed MOB development plan will be to determine the final and actual cost of the budget once all construction documents have been completed and priced through a competitive bid solicitation process coordinated and implemented by the General Contractor. At that time, the final cost of the Project and terms of the CTL will be presented to the Board of Managers for approval to proceed with the project.

RECOMMENDATION: Staff recommends Board of Managers' approval to execute a Development Consulting and Reimbursement Agreement with PMB, LLC and authorize the President/Chief Executive Officer to execute the Agreement in an amount not to exceed \$4,346,024 to be funded with Board Designated Funds.

COMMENTS /DISCUSSIONS: Dr. Kelley asked in regards to University Health owning the land. The system will own the land, yes it will. Mr. Ryden replied that we will own the land, we will ground lease. Development cycle is probably gonna be about five, five and a half acres. And so we will ground lease the land, to the developer slash landlord. Pay us a ground lease, based upon a fair market value. A further discussions ensued.

ACTION: A **MOTION** to **APPROVE** staff's recommendation was made by Dr. Kelley, **SECONDED** by Dr. Cohen, and **PASSED UNANIMOUSLY**.

EVALUATION: None

FOLLOW UP: None

Consideration and Appropriate Action Regarding the Financial Report for January 2025 — Reed Hurley

SUMMARY: The January 2025 financials showed University Health's consolidated bottom line for the month of January 2025 reflects a gain of \$31.4 million, \$28.8 million better than the budgeted gain of \$2.6 million. This gain to budget is primarily due to patient activity driving positive net patient revenue of \$21.2 million.

In January, clinical activity (as measured by inpatient days) was up by 6.4% and inpatient discharges were higher than budget by 12.6%. Volumes exceeded budget across all key service delivery areas.

Community First experienced a bottom line gain of \$204 thousand, which was \$1.4 million higher than the budgeted loss of \$1.2 million. Community First started participating in the STAR+PLUS Medicaid program in September 2024 which increased revenue and expense over prior months and is improving performance over budget.

Consolidated Balance Sheet highlights are as follows:

- Days Revenue in Patient Accounts Receivable: 36.8 days on a budget of 38.0 days.
- The Community Hospitals project has a total expected budget of \$1.58 billion; \$1.278 billion of contracts have been approved by the Board of Managers. Total payments of \$260.2 million have been paid to date. \$1.1 billion in cash and bond proceeds have been encumbered for the project, additional cash reserves will be allocated over the next two years to fully fund the project.
- Unencumbered funds reserved for future capital needs has a balance of \$86.9 million.
- University Health's Net Asset Value has increased \$35.6 million year to date on a Generally Accepted Accounting Principles (GAAP) basis including debt service tax revenue and interest expense on bonds.

RECOMMENDATION: Staff recommends approval of the January 2025 Financial Report subject to audit.

COMMENTS /DISCUSSIONS: Mr. Hasslocher thank Reed Hurley and the staff for their hard work as we have in the past and continue to have another good month.

ACTION: A **MOTION** to **APPROVE** staff's recommendation was made by Ms. Jasso, **SECONDED** by Ms. Rodriguez, and **PASSED UNANIMOUSLY**.

EVALUATION: None.

FOLLOW UP: None

Presentations and Education:

Update On School-based, Mobile, and Community Health Service — Leo Lopez, M.D.

SUMMARY: The Department of School-based, Mobile, and Community Health is a comprehensive primary care delivery system at University Health. It is nationally recognized for its approach to population and community health improvement. The department is committed to achieving clinical excellence and eliminating health disparities in alignment with the mission and vision of University Health. Our School-based Clinics operate on a patient-centered medical home model for students, staff, and community residents. The department operates several primary care clinics and manages various community health initiatives, including:

- Five school-based, primary care clinics in partnership with four school districts.
- Towne Twin Village is a primary care clinic that provides care directly onsite at a residential facility for

those who are 55 years and older with a disabling condition and a history of being unhoused.

- The primary care mobile unit, a "primary clinic on wheels," expands access to primary care services and vaccinations in areas of need in Bexar County.
- The mobile mammography unit provides accessible and timely breast cancer screenings across the community.
- With Tytocare, a telemedicine platform, we deliver same-day, on-demand telehealth services for students and staff of Southwest (SWISD), San Antonio (SAISD), and Somerset Independent School Districts (SISD).
- Through our school-based public health corps, we provide mentorship, leadership development, and health literacy training for students in underserved areas across Bexar County.
- We deliver community health education workshops for school nurses and aides from partner school districts, including SAISD and Northside Independent School District (NISD).

The School-based, Mobile, and Community Health (SBPH) department is home to a collaborative team that includes a primary care physician, seven advanced practice providers, six licensed vocational nurses, five medical assistants, two community outreach specialists, a clinical nurse supervisor, two operations managers, a medical director, and an operations director. The SBHP initially built partnerships with local school districts as part of the Delivery System Reform Incentive Payment (DSRIP) Program. Under DSRIP, the SBHP prioritized access and quality for underserved areas and continues this legacy to the present day.

In 2024, the SBHP conducted over 19,000 visits (figure 1), including approximately 12,000 unique patients. From 2022-2024, there was a 7.5% decrease in the number of visits held within the school-based health program. This change was primarily driven by a clinician shortage in the department, which has been resolved. We anticipate an increase in patient volume in 2025.

More than 30% of patients seen in the school-based clinics have Medicaid or are covered through the CHIP program, and 33% identify as self-pay.

Approximately 75% of self-pay patients utilize the clinics to receive immunizations through the Vaccines for Children program (figure 2). Almost one-quarter of school-based patients are insured through a commercial plan, and 11% of all patient visits seen in the school-based clinics have coverage through University Health or CareLink.

In 2024, the primary care mobile bus held over 163 events and served over 4,500 patients. We partnered with several local independent school districts (ISD) including Northside ISD, San Antonio ISD, Southwest ISD, North East ISD, Harlandale ISD, Southside ISD, Judson ISD, East Central ISD, Boerne ISD, and South San Antonio ISD. The primary care mobile bus also partnered with local employers to provide employees with wellness exams and flu vaccines.

The mobile mammography unit conducted over 3000 screenings across 120 mobile mammography events in partnership with 68 local organizations throughout Bexar County. The unit provides breast cancer screenings using the latest technology: 3D tomosynthesis. This modality offers higher-quality images compared to standard mammography. This cutting-edge service facilitates early detection and treatment of breast cancer.

The newest addition to the School-based, Mobile, and Community Health department is the Towne Twin Village clinic (TTV). The TTV campus provides permanent support housing for residents of Bexar County who have a history of chronic homelessness, chronic medical and/or mental health conditions, mobility disabilities, and other

risk factors. This clinic was established in response to the local homelessness crisis. The facility addresses basic needs by providing food and groceries and fosters social connection through recreational activities for its residents. The University Health TTV clinic has been operational since August 2024. Since its opening, Dr. Lopez has provided primary, preventive, and mental health care to over 230 patients (25% of those patients are residents of TTV). As a part of the agreement with TTV, Dr. Lopez also provides care to others from across the community.

The Department of School-based, Mobile, and Community Health is a leader in community and population health improvement through its commitment to excellence, innovation, and discovery. Population health management refers to healthcare delivery systems taking clinical accountability for the health outcomes, quality, costs, and care delivery for a specific group of patients.

Additionally, the department's community outreach specialists attended more than 60 community outreach events. During the four community flu drives, in partnership with the Bexar County Commissioners and two local school districts, over 1900 community members were vaccinated against the flu. The Department of School-based, mobile, and Community Health works daily to address gaps in care, eliminate health disparities, and improve the community's good health across Bexar County.

RECOMMENDATION: This report was presented for informational purposes only. No action needed at this time.

COMMENTS /DISCUSSIONS: Dr. Cohen appreciates the Program and its' services to the citizens of Bexar County and asked if there is a fee for patients to go to one of these sites for health care. A discussion ensued.

ACTION: No action needed at this time.

EVALUATION: None.

FOLLOW UP: None

4th Quarter Vendor Engagement Report — *Latifah Jackson/Horacio Vasquez/Travis Smith*

SUMMARY: University Health continues to allocate resources that support and engage local and small businesses. Recognizing the value of local and small businesses to the Bexar County economy, University Health makes a conscious effort to promote key opportunities to do business with the Health System. These business opportunities not only fosters economic growth and job creation within marginalized communities, but also promotes innovation, creativity, and different perspectives in our supply chain. University Health builds a stronger local economic base through nurturing local and small businesses that create a positive impact on our community.

During the 4th Quarter of 2024, the Vendor Engagement Program continued working on various projects that enhance to the local economy. Some enhancements that occurred in December are:

- In December, the Vendor Engagement team expanded capacity by hiring a new Compliance Coordinator. The addition of Jessica Johnson will strengthen the reporting capabilities and improve vendor engagement.
- The Vendor Engagement team collaborated with Corporate Communications to create an internal web-page showcasing registered local, small, and veteran-owned businesses.
- This resource is intended to support University Health teams seeking to engage with vendors for projects that are best achieved by a local business. The intranet page highlights vendors participating in DIR and GPO cooperative purchasing agreements to improve the efficiency of contracting for these projects.

- During the 4th Quarter, the Vendor Engagement Program held capabilities meetings with 32 individual companies to assess their potential to do business with University Health.

The total University Health payments to all vendors in the 4th Quarter of 2024 amounted to \$474 million. Please note that this amount excludes spend with utilities, rent, and taxing entities. Detailed payment breakdown by vendor category follows in the sections below.

Layton Construction is the general contractor for the University Health Retama Hospital. The current contracted amounts with SMWVBE vendors through December 2024 is 9.5% (\$7 million) and 80.0% (\$59 million) contracted with local businesses. Layton Construction is on target to meet their aspirational goal of 40% spend with SMWVBE vendors and 75% spend with local vendors.

Turner Byrne Straightline is the general contractor for the University Health Palo Alto Hospital. The current contracted amounts with SMWVBE vendors through December 2024 is 10.9% (\$11 million) and 78.8% (\$79 million) contracted with local businesses. Turner Byrne Straightline is on target to meet their aspirational goal of 40% spend with SMWVBE vendors and 75% spend with local vendors.

RECOMMENDATION: This report was presented for informational purposes only. No action needed at this time.

COMMENTS /DISCUSSIONS: Miss Watts Davis asked about grants and a discussion ensued. Mr. Hasslocher expressed his gratitude and thanked Miss Jackson for a very informative presentation and her hard work. MR. Banos added how Miss Jackson is always out in the community in search of new vendors and assisting them in getting registered.


<u>ACTION:</u>	No action needed at this time.
<u>EVALUATION:</u>	None.
<u>FOLLOW UP:</u>	None

Information Only Items:

- A. Update on the 89th Texas Legislative Session — *Andrew Smith*
- B. Update on the Community Hospitals — *Don Ryden*
- C. University Health Foundation Update — *Sara Alger*
- D. Report on Recent Recognitions and Upcoming Events — *Leni Kirkman*

Adjournment: — *Jimmy Hasslocher, Chair*

There being no further business Mr. Hasslocher adjourned the public meeting at 7:32pm for a closed session.


Jimmy Hasslocher
Chair, Board of Managers


Margaret A. Kelley, MD.
Secretary, Board of Managers


Janie M. Guevara, Recording Secretary

The Board of Managers may recess during the open meeting in order to hold a closed meeting. Alternatively, a closed meeting may be held before the open meeting or after its adjournment.

Closed Meeting: A closed meeting will be held pursuant to TEX. GOV'T CODE, Section 551.085 to receive information regarding pricing, market data and/or financial and planning information relating to the arrangement or provision of proposed new services and/or product lines.

Closed Meeting: A closed meeting will be held pursuant to TEX. GOV'T CODE, Section 551.085 to receive information regarding pricing or financial planning information relating to a bid or negotiation for the arrangement or provision of services or product lines to another person if disclosure of the information would give advantage to competitors of the hospital district.